





Financial Results FY19 25th May 2019

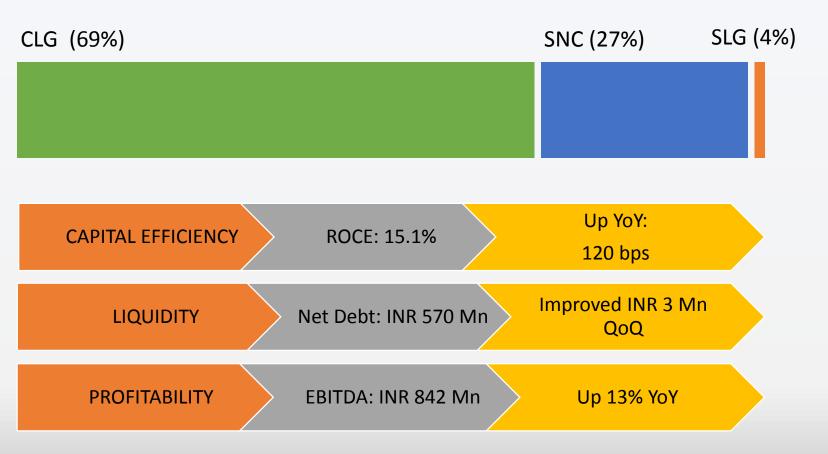


Environment

- REIMAGING LEAR ING
- After strong growth in last couple of years, global economic activity slowed notably in FY19, reflecting a confluence of factors affecting major economies including regulatory tightening, geo politics and trade tensions. While there is some stabilization & expectation of recovery, downside risks persists (IMF)
- Spending on corporate L&D in advanced economies continues to be robust driven by higher employment, increased pace of technological change and increasing regulatory intensity. Industry consolidation continues to drive uncertainty in the near term
- India GDP is expected to have grown at 7% in FY19 (CSO), representing a sharp slowdown in second half of FY19. Volatility in crude prices and currency, and tightening in global and local liquidity create near term uncertainty
- Hiring by IT sector has seen a robust pick up led by digital technologies. Graduates with digital skills are able to command a material premium versus grads with traditional IT skills
- NBFCs remain cautious on hiring. However pick up seen in Banks driven by demand for Advisory, Sales and Customer relationship roles
- Decision making by schools continues to remain impacted due to regulatory uncertainty

NIIT FY19 - Highlights





Corporate:

- 46 global MTS customers
- Revenue visibility at \$ 245 million

Skills & Careers:

- 2400+ enrolments for New Career programs
- 11 customers for StackRoute

Schools:

- 761 School contracts in FY19
- Practice Plus platform : 6.7 lac users

Q4 FY19: In Perspective



Overall NIIT

- Revenue at INR 2,397 Mn; up 8% YoY; Revenue from Go forward Business up 9% YoY
- EBITDA at INR 234 Mn (OM of 10%)
- PAT at INR 232 Mn; up 18% YoY
- Net debt at INR 570 Mn Vs INR 573 Mn in Q3 FY19; DSO at 66 days Vs 77 days LQ
- Operational ROCE at 15.1%; up 120 bps YoY

Corporate Learning Group (CLG): Continued strong performance

- Revenue at INR 1,588 Mn up 9% YoY
- EBITDA margin at 14%
- Revenue Visibility at \$ 245 Mn (up 12% YoY)
- Added 5 new logos and 1 contract expansion during Q4 FY19. 46 MTS customers at end of FY19
- Skills & Careers Group (SNC): Rebuild phase
- Revenue at INR 629 Mn up 5% YoY
- EBITDA at INR (10) Mn compared to INR (14) Mn in Q4 FY18

School Learning Group (SLG): Move towards IP led asset light business model

- Revenue at INR 180 Mn up 3% YoY
- 523 school contracts signed; Order Intake of INR 214 Mn up 70% YoY

FY19: In Perspective



Overall NIIT

- Revenue at INR 9,102 Mn; up 7% YoY; Revenue from Go forward Business up 9% YoY
- EBITDA at INR 842 Mn; up 13% YoY (OM of 9%; up 48 bps YoY)
- PAT at INR 864 Mn; up 38% YoY
- Operational ROCE at 15.1%; up 120 bps YoY

Corporate Learning Group (CLG): Continued strong performance

- Revenue at INR 6,324 Mn up 22% YoY; Constant currency Revenue grows at 14% YoY
- EBITDA margin at 14%
- Revenue Visibility at \$ 245 Mn (up 12% YoY)
- Added 9 new logos; 5 contract expansions and 2 renewals including one of the largest customer. Overall 46 MTS customers at end of FY19

Skills & Careers Group (SNC): Rebuild phase

- Revenue at INR 2,428 Mn down 11% YoY
- EBITDA at INR 6 Mn compared to INR (30) Mn in FY18

School Learning Group (SLG): Move towards IP led asset light business model

- We have now completed all government projects; expect to collect balance receivables in FY20
- Revenue at INR 350 Mn

Key Financials



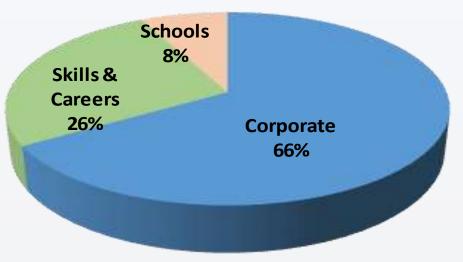
INR Mn	Q4 FY19	Q4 FY18	YoY	Q3 FY19	QoQ	FY'19	FY'18	YoY
System wide Revenue	2,969	3,151	-6%	2,923	2%	12,102	13,511	-10%
Net Revenue	2,397	2,228	8%	2,278	5%	9,102	8,505	7%
Operating expenses	2,163	2,007	8%	2,078	4%	8,260	7,759	6%
EBITDA	234	221	6%	200	17%	842	746	13%
EBITDA%	10%	10%	-18 bps	9%	98 bps	9%	9%	48 bps
Depreciation	88	92	-4%	95	-7%	361	401	-10%
EBIT	145	129	12%	105	39%	482	345	40%
Net Other Income/ (Expense)	-91	-63	-27 mn	-82	-9 mn	-285	-169	-116 mn
Operational PBT	55	66	-11 mn	23	32 mn	197	177	20 mn
Operational Tax	15	28	-48%	10	44%	72	66	10%
Associate Profit & Minority Share	246	200	23%	230	7%	939	649	45%
Tax on Associate Profit & Minority	55	41	35%	48	14%	199	135	48%
PAT	232	197	18%	194	19%	864	625	38%
Basic EPS (INR)	1.4	1.2	17%	1.2	19%	5.2	3.8	38%

 Growth in Corporate Learning helps to offset planned ramp down of government schools business and transition in SNC business

- Adverse forex impact of INR 103 mn, primarily on account of re-statement of receivables due to currency volatility, and Net Interest Expense of INR 205 mn included in Net Other Income
- EBITDA margin @ 9% for FY19

Revenue Mix

Q4 FY19

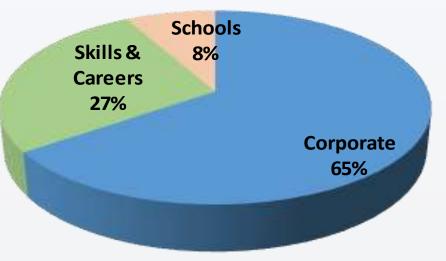


Business	Growth		
Corporate	9%		
Skills & Careers	5%		
Schools	3%		
NIIT	8%		

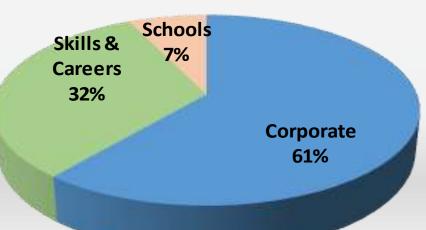


THE NEXT WOW

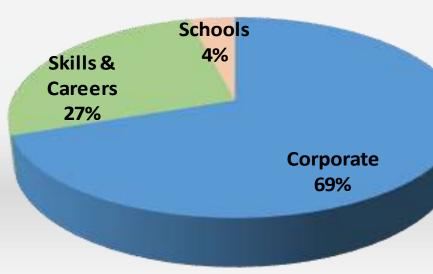
Q4 FY18



FY18



FY19



Business	Growth
Corporate	22%
Skills & Careers	-11%
Schools	-41%
NIIT	7%

Corporate Learning Group



THE NEXT WOW

INR Mn	Q4 FY19	Q4 FY18	YoY	Q3 FY19	QoQ	FY'19	FY'18	YoY
Net Revenue	1,588	1,451	9%	1,614	-2%	6,324	5,183	22%
EBITDA	215	196	10%	234	-8%	906	761	19%
OM%	14%	14%	5 bps	15%	-94 bps	14%	15%	-36 bps

Q4FY19

- Revenue at INR 1,588 Mn up 9% YoY
- 5 new MTS customers & 1 contract expansion during the Qtr

FY19

- Revenue at INR 6,324 Mn up 22% YoY. Up 14% in Constant Currency
- 9 new MTS customers, 5 expansions & 2 renewals. Overall 46 MTS customers at end of FY19
- Revenue visibility of \$ 245 Mn, up 12% YoY
- Focus on Life Sciences industry resulted in two additional multi-year MTS customers in the sector



TRAINING OUTSOURCING

TRAINING

INDUSTR

PAN

RAINING

NDUSTRY

GAMIFICATION

From Instructional Design to Experience Design

Merging technology and learning into meaningful learning experiences needs not only the mastery of technology, but also a strong foundation in pedagogy. At NIIT, we biend three decades of learning scholarship with the best game design and development ant in the world to create breakthroug ming experiences. Our advanced project tudio utilizes real-time 3D technology tr reate serious games, simulations, augments ual, and mixed reality experiences. With a ince of over 100 year eveloping titles for the biggest studios in the world, our team of triple A experienced gamin professionals create award-winning learning experiences for the world's leadin companies.

earn more at www.niit.com/vr/.



Skills & Careers Group



Q4 FY19	Q4 FY18	YoY	Q3 FY19	QoQ	FY'19	FY'18	YoY
629	602	5%	634	-1%	2,428	2,729	-11%
-10	-14	4 mn	16	-26 mn	6	-30	120%
-2%	-2%	76 bps	3%	-415 bps	0%	-1%	136 bps
	629 -10	629 602 -10 -14	6296025%-10-144 mn	6296025%634-10-144 mn16	6296025%634-1%-10-144 mn16-26 mn	6296025%634-1%2,428-10-144 mn16-26 mn6	6296025%634-1%2,4282,729-10-144 mn16-26 mn6-30

Q4 FY19

- Revenue at INR 629 Mn up 5% YoY
- On boarded 2500+ employees for a large PSU bank

FY19

- Revenue at INR 2,428 Mn down 11% YoY
- EBITDA back in black. Product mix change and cost rationalization offset impact of operating leverage and cost inflation
- StackRoute continues on strong growth momentum; now training Full Stack Developers for 11 companies
- Acquired a large PSU bank & Global system integrator as large customers



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School Learning Group



INR Mn	Q4 FY19	Q4 FY18	YoY	Q3 FY19	QoQ	FY'19	FY'18	YoY
Net Revenue	180	176	3%	30	497%	350	593	-41%
EBITDA	29	40	-28%	-50	79 mn	-70	15	-561%
OM%	16%	23%			NA	-20%	3%	NA

Q4 FY19

- Revenue at INR 180 mn
- Revenue from go forward private school business up 18%

FY19

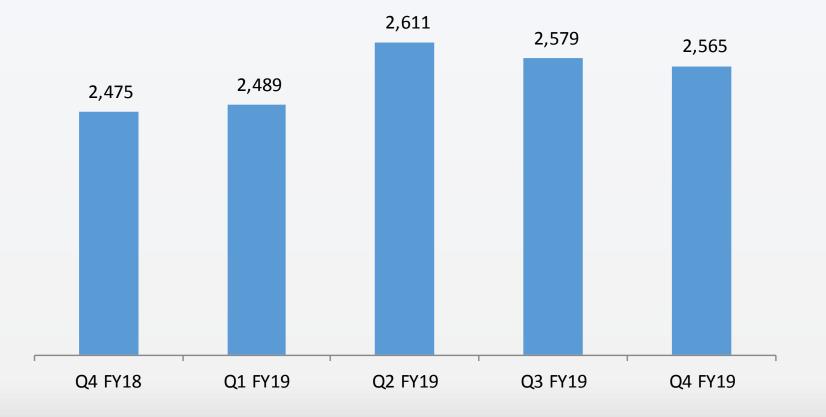
- Overall revenue impacted due to planned ramp down of government school projects
- Completed execution & transition on government school contracts during the year. Balance receivables to be collected in FY20
- Launched Marshall Cavendish Math program
- 6.7 lacs users on Practice plus platform (including students and parents)



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People





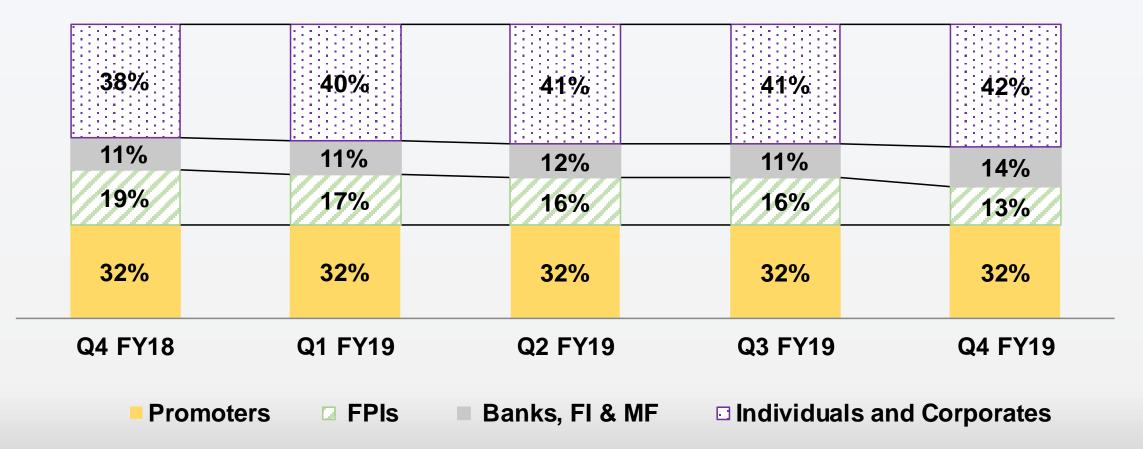
Headcount down 14 QoQ and up 90 YoY

* excludes project retainers

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Share Holding Pattern













Thank you