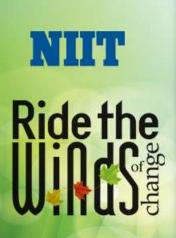
**Financial Results Q2 FY15** 



October 17, 2014

#### **Environment**

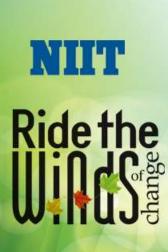


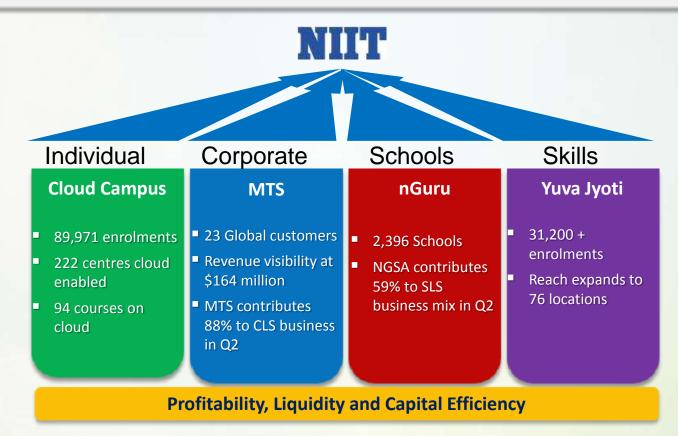
- Pace of recovery of global economy uneven and country-specific; increased uncertainty due to financial and geopolitical risks (IMF)
- Corporate training market in US and Europe remains robust; Organizations increasingly relying on specialists companies for their training needs; however sales cycles remain stretched
- In India, while business confidence has picked up on huge expectations, recovery remains fragile and structural reforms are yet to kick in
- A separate Ministry of Skill Development constituted; Government plans to form new policy by year end
- Recruitment activity in IT sector slightly up, driven by increased attrition;
- Hiring of fresh graduates remains weak and continues to impact sentiment towards training;
- Growing opportunities in Beyond-IT programs

Business confidence improved but environment remains weak.

Expect modest turn around by year end

#### **NIIT Growth Platforms**





## Q2'FY15 Highlights

#### **NIIT: Business Transformation and Succession Plan**

- Rationalization of Subsidiary Company structure
- Succession: Rahul Patwardhan CEO Designate
- Skills & Careers Group: Shivan Bhargava Group President inducted and Transformation initiated

#### **Corporate Learning Solutions**

- Revenue at INR 1,248 Mn up 26%;EBITDA margin at 12%
- Strong QoQ (10%) and YoY (35%) volume growth
- MTS revenue up 59% YoY, contributes 88% to CLS
- 2 new MTS customers added in Q2

#### **Individual Learning Solutions**

- Good traction in the new Multi Stream, Modular RevGNIIT program 25% enrolments for Beyond-IT streams; 25% growth in RevGNIIT enrolments at flagship centers
- Beyond-IT products contribute 27% to revenue mix

#### **School Learning Solutions**

- NGSA Revenue at INR 187 Mn; contributes 59% to revenue mix
- Order Intake of INR 88 Mn; added 95 schools during the quarter





## **Key Financials**



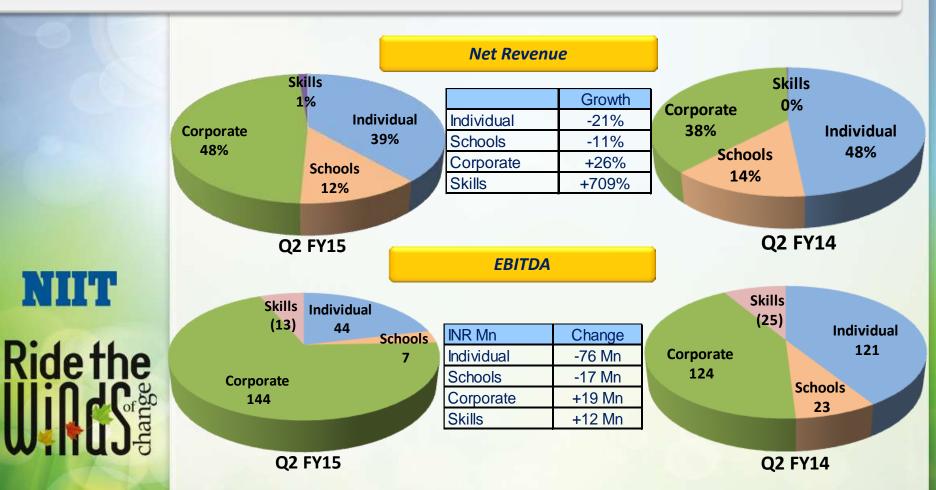


INR Mn	Q2 FY15	Q2 FY14	YoY	Q1 FY'15	QoQ
System wide Revenue	3,457	4,242	-19%	2,865	21%
Net Revenue	2,604	2,624	-1%	2,253	16%
Operating expenses	2,423	2,381	2%	2,125	14%
EBITDA	181	243	-25%	128	42%
EBITDA%	7%	9%	-231 bps	6%	129 bps
Depreciation	147	177	-17%	171	-14%
Net Other Income	-39	-77	49%	-35	-11%
Tax	0	17	-99%	19	-99%
Operational Net Profit	-5	-28	82%	-97	95%
Share of Profits from Associates	108	147	-27%	103	5%
PAT	103	120	-14%	6	1681%
Basic EPS (Rs.)	0.6	0.7	-14%	0.0	1681%

- Strong growth in Corporate Learning helps overcome weakness in Individual Learning and planned ramp down in GSA business
- EBITDA impacted by operating leverage in Individual Learning partially compensated through cost management actions
- Depreciation down 17% YoY, reflecting planned reduction in capital intensity
- Reduction in Net Interest and lower forex loss contribute to Net Other Income

#### **Business Mix**

RITT



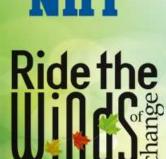
## **Corporate Learning Solutions**

INR Mn	Q2 FY15	Q2 FY14	YoY	Q1 FY15	QoQ
Net Revenues	1,248	993	26%	1,113	12%
EBITDA	144	124	16%	128	12%
EBITDA %	12%	13%	-101 bps	12%	-2 bps

- Volume growth 35% YoY and 10% QoQ
- Strong business momentum, driven by 59% growth in MTS;
   MTS contributes 88% to CLS revenues vs 74% LY
- Added 2 new MTS customers
- Order Intake of \$ 20.7 Mn; up 50% YoY
- Pending Order Book: \$62.3 Mn up 17% YoY; 73% executable over next 12 months
- Revenue Visibility at \$ 164 Mn







#### **Individual Learning Solutions**

INR Mn	Q2 FY15	Q2 FY14	YoY	Q1 FY15	QoQ
System wide Revenues	1,857	2,887	-36%	1,339	39%
Net Revenues	1,004	1,269	-21%	726	38%
EBITDA	44	121	-63%	1	6519%
EBITDA %	4%	10%	-512 bps	0%	430 bps

- Student sentiment remains weak; limited hiring of fresh graduates in IT and Banking
- 25% growth in RevGNIIT in flagship centers; 25% of enrolments in RevGNIIT for Beyond-IT Streams
- Beyond-IT products contribute 27% to revenue mix versus 24% in Q2 FY14
- Overall Enrolments at 82,571; Beyond-IT enrolments up 23%
- Order Intake of INR 1076 Mn; Pending Order Book of INR 1953 Mn; 72% executable over next 12 months
- Overall placements at 6,821



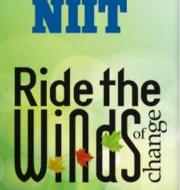




## **School Learning Solutions**

INR Mn	Q2 FY15	Q2 FY14	YoY	Q1 FY15	QoQ
Net Revenues	318	358	-11%	394	-19%
EBITDA	7	23	-72%	22	-70%
EBITDA %	2%	7%	-446 bps	6%	-344 bps

- NGSA revenue at INR 187 Mn; contributes 59% to revenue mix
- Revenue partially impacted due to completion of one GSA contract in Q2 covering 1870 Schools
- 95 new NGSA schools added during the quarter;
   Order intake of INR 88 Mn
- Pending Order Book: INR 3,950 Mn, 26% executable over next 12 months

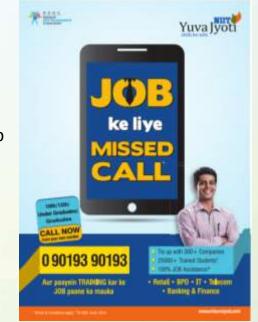


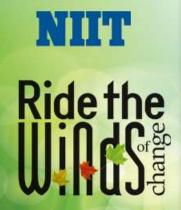


### **Skill Building Solutions**

INR Mn	Q2 FY15	Q2 FY14	YoY	Q1 FY15	QoQ
System wide Revenues	35	4	709%	19	84%
Net Revenues	35	4	709%	19	84%
EBITDA	-13	-25	12 mn	-23	10 mn

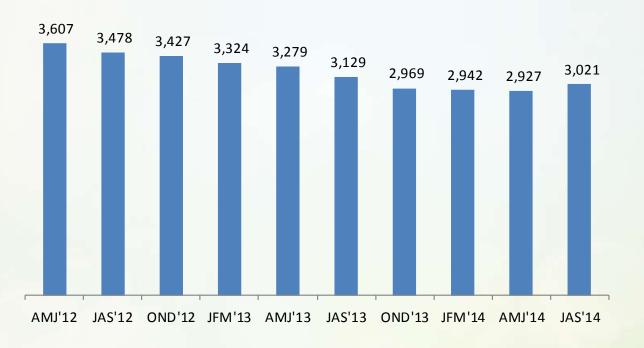
- Revenue @ INR 35 Mn up 84% QoQ
- NYJ programs now available at 76 locations
- Over 3,300 enrolments during the quarter
- Business being integrated into the Skills & Careers Group





### **People**

#### On a continuing business basis

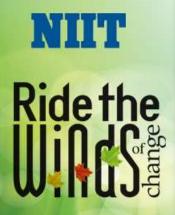


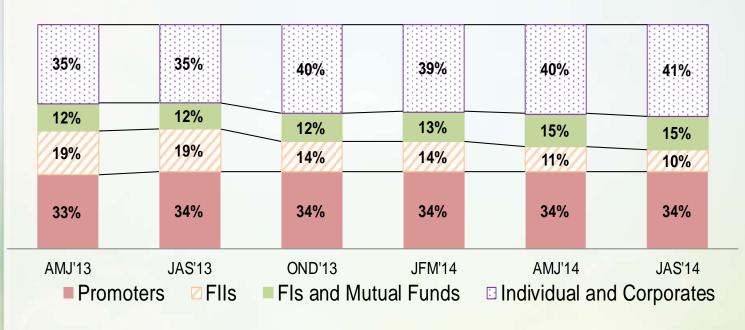
NIIT

Ride the Will Change

Headcount up 94 QoQ and down 108 YoY

## **Share Holding Pattern**





## Thank You!



#### **ReVOLUTION NIIT**

# THE POWER TO CREATE YOUR OWN FUTURE.

NIIT

Ride the Wild Congression