

# FINANCIAL RESULTS

THE NEXT FRONTIER

**ЕS(ДР Б January 20, 2017** 

### Environment



- Global GDP growth expected to improve. However recent political developments lead to increased risks and uncertainty (IMF). Volatility in forex rates and commodity prices continues to impact corporate decision making
- India is likely to lose 'fastest growing major economy' tag in 2016-17 as economy adjusts to recent government moves on demonetization. IMF has downgraded GDP growth forecast to 6.6% versus earlier forecast of 7.6%
- Corporate earnings impacted by slowdown in spending as consumers cut back on discretionary spending due to low liquidity
- Indian employers project a considerably slower pace compared to last year. Following four consecutive
  quarters of gradual decline, hiring intentions are the weakest reported since 3Q 2013, weakening by 7 and
  19 percentage points QoQ and YoY respectively (MEOS\*).
- Banks deferred scheduled training to enable increased availability of workforce at branches and bank offices to handle increased workload due to demonetization.
- Government continues to focus on skills development to drive sustainable and inclusive growth. The focus
  is on skilling for manufacturing skills
- Increasing adoption of digital tools for learning in the K-12 market and retail online market

# NIIT Growth Platforms





### Corporate

#### MTS

- 32 global MTS customers vs 27 in Q3 FY16
- Revenue visibility at \$ 221 mn, up 13% YoY

#### **Skills & Careers**

#### Digital Transformation (DT)

- 3 DT courses. CYD 2,363 enrolments
- Beyond IT contributes37% vs 38% in Q3 FY16
- Capacity utilization of Own centers in India @ 32% vs 34% in Q3 FY16

#### **Schools**

#### nGuru

- Signed 51 Schools vs38 in Q3 FY16
- Focussed IP led
   private school
   business contributed
   36% for Q3 FY17 up
   46% YoY

**Liquidity, Profitability and Capital Efficiency** 



## Q3'FY17: In Perspective



#### **Corporate Learning Group (CLG): Continued Strong performance**

- Revenue at INR 1,774 Mn up 12% YoY; Constant currency growth @ 14% YoY;
- EBITDA margin at 10%; impacted by loss of one client due to external regulatory change
- Added 2 MTS customers; 32 MTS customers now contribute 95% to CLG revenue
- Order Intake of \$ 26.4 Mn; Revenue Visibility at \$ 221 Mn up 13% YoY

#### Skills & Careers Group (SNC): Renewal phase

- Revenue at INR 724 Mn; down 13% YoY due to short term impact of demonetization
- EBITDA @ INR (59) Mn
- DT enrolments growing as per plan
- Beyond-IT contributes 37% to SNC revenue compared to 38% in Q3 FY16

#### School Learning Group (SLG): Move towards IP led asset light business model

- Revenue at INR 174 Mn down 17% YoY due to despite ramp down of government school projects
- Order Intake of INR 35 Mn; added 51 schools during the quarter
- Focussed IP led private school business contributes 36%; up 46% YoY

#### **NIIT: Growth & Profitability continues its march upwards**

- Revenue at INR 2,673 Mn; up 2% YoY; Revenue from Focus-Business up 7% YoY
- EBITDA at INR 80 Mn at 3% of revenue
- PAT at INR 60 Mn vs INR 137 Mn in Q3 FY16
- Net Debt at INR 1,038 mn up INR 120 mn compared to last quarter



## Key Financials – Q3 FY17



INR Mn	Q3 FY'17	Q3 FY'16	YoY	Q2 FY'17	QoQ
Net Revenue	2,673	2,623	2%	2,984	-10%
Operating expenses	2,594	2,459	5%	2,698	-4%
EBITDA	80	164	-51%	286	-72%
EBITDA%	3%	6%	-326 bps	10%	-661 bps
Depreciation	109	117	-7%	133	-18%
Net Other Income	-41	-67	26 mn	-47	6 mn
Profit before Tax	-70	-21	-49 mn	106	-177 mn
Tax	22	5	-17 mn	20	-3 mn
<b>Operational Net Profit</b>	-93	-26	-67 mn	87	-179 mn
Share of Profits from Associates	152	163	-11 mn	129	23 mn
PAT	60	137	-57%	216	-72%
Basic EPS (Rs.)	0.4	8.0	-0.5	1.3	-0.9

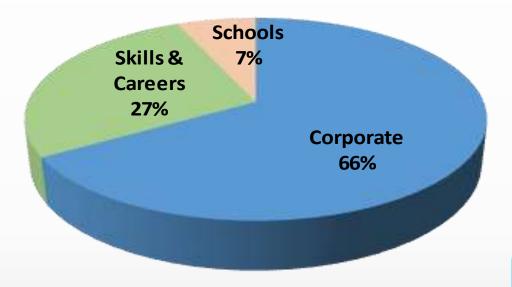
- Growth in Corporate Learning helps offset planned ramp down of government schools business
- Revenue growth & EBITDA impacted by Demonetisation and loss of one Corporate client due to external regulatory change
- Depreciation down 7% YoY driven by shift to asset light business model



# **Business Mix**



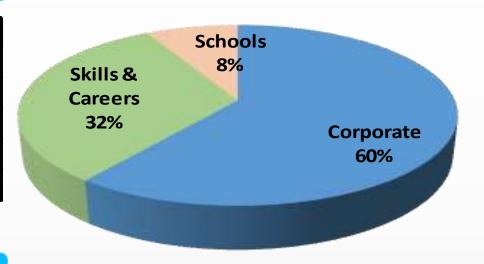
### **Q3 FY17**



Net Revenue	
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	Growth
Corporate	12%
Skills & Careers	-13%
Schools	-17%
Online	0%
NIIT	2%

### **Q3 FY16**



#### **EBITDA**

EBITDA Q3 FY17				
Corporate	170			
Skills & Careers	(59)			
Schools	(9)			
Online	(23)			
NIIT	80			

Growth YoY					
Corporate	-14 Mn				
Skills & Careers	-64 Mn				
Schools	+17 Mn				
Online	-23 Mn				
NIIT	-84 Mn				

EBITDA Q3 FY16				
Corporate	184			
Skills & Careers	5			
Schools	(25)			
Online	-			
NIIT	164			



### **Corporate Learning Group**



INR Mn	Q3 FY17	Q3 FY16	YoY	Q2 FY17	QoQ
Net Revenues	1,774	1,586	12%	1,786	-1%
EBITDA	170	184	-7%	205	-17%
EBITDA %	10%	12%	-201 bps	12%	-192 bps

- Revenue at INR 1,774 Mn up 12% YoY; Constant currency revenue growth at 14% YoY
- Revenue growth & EBITDA margin impacted by loss of one client due to external regulatory change
- Added 3 new customers (including 2 MTS); 1 extension with scope enhancement
- Strong momentum on back of 32 MTS customers which now contribute 95% to CLG revenue
- Revenue Visibility at \$ 221 Mn up 13% YoY







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#### CRITICAL MISTAKE ANALYSIS

Our proprietary methodology helps create effective hands-on learning experiences.





## Skills & Careers Group



INR Mn	Q3 FY17	Q3 FY16	YoY	Q2 FY17	QoQ
Net Revenues	724	828	-13%	981	-26%
EBITDA	-59	5	-1298%	84	-171%
EBITDA %	-8%	1%	-877 bps	9%	-1671 bps

- Revenue at INR 724 Mn down 13%; Revenue from go forward Biz down 6%; Short term impact on business on account of demonetization during Q3 FY17
- Beyond-IT contributes 37% to SNC revenue vs 38% in Q3 FY16
- DT enrolments ramping as per plan, despite challenging environment; 75 centres enabled for DT; offer 3 DigiNxt courses





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Eligibility: Graduates and Undergraduates in STEM (Science, Technology, Engineering & Mathematics)



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### School Learning Group



INR Mn	Q3 FY17	Q3 FY16	YoY	Q2 FY17	QoQ
Net Revenues	174	209	-17%	216	-20%
EBITDA	-9	-25	-66%	12	-172%
EBITDA %	-5%	-12%	709 bps	6%	-1043 bps

- Revenue at INR 174 Mn down 17% YoY
- Overall revenue impacted due to planned ramp down of government school projects
- Revenue from Focussed IP led private school business contributes 36% to SLG revenue; up 46% YoY
- Added 51 schools; Order intake of INR 35 Mn

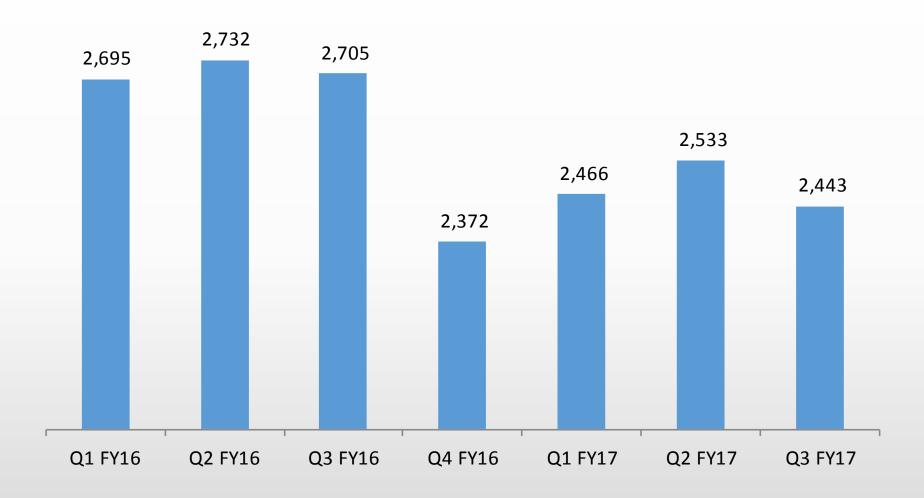






### People





Headcount down 90 QoQ and down 262 YoY

<sup>\*</sup> excludes project retainers



# **Share Holding Pattern**



