



Financial Results Quarter ended September 30, 2007

October 25, 2007

Agenda

- Business Environment
- Results Highlights
- Consolidated Financials
- Business Operations Analysis
- Shareholding pattern

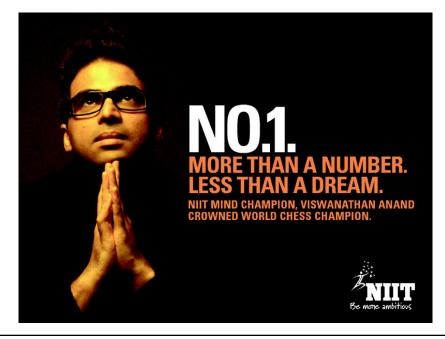




Environment



- Increasing spend on higher education through Public Private Partnership
- IT and ITES companies driven to Tier II and III cities to expand the available talent pool
- Indian Corporates using talent development as retention tool
- Outsourcing taking off in non-IT sectors including Financial, HR, Legal outsourcing





JAS'07 – Financial Highlights

- Consolidated SW Revenues grow 24% YoY to Rs 3,986 Mn
- Net Revenues grow 33% YoY to reach Rs 2,702 Mn
- EBITDA up 50% to Rs. 358 Mn
- Operating margin up 152 bps to 13%
- Net Profit up 31% to touch Rs 211 Mn
- EPS of Rs 1.3 (Rs. 9.5, up 16% YoY, on like to like basis)
- System wide intake of Rs 4,357 Mn





JAS'07 – Business Highlights



- ILS clocks revenue growth of 31% with OP growth of 76%, YoY
- New Businesses achieve breakeven (EBITDA) ahead of projections
- The Institutional Learning Solutions Business registers fresh growth
 - Non GSA segment grows 37% growth in revenue, YoY
- The integration of EK with ELS on track. CLS achieves Revenue of Rs 1409 Mn and EBITDA of Rs 90 Mn. Closing OB at Rs 2,477 Mn
 - Revenues and margin get further impacted by dollar depreciation



JAS'07 Consolidated Financials



(Rs in mn)	JAS'07	JAS'06	YoY (%)
System Wide Revenue	3,986	3,213	24%
Net Revenues	2,702	2,031	33%
Operating Expenses	2,343	1,792	31%
EBITDA	358	238	50%
EBITDA %	13%	12%	152 bps
Depreciation	142	113	26%
Other Income	(48)	-23	107%
Provision For Tax	41	8	389%
Operational Net Profit	127	94	35%
Share of Profits from Associates	84	67	25%
PAT	211	161	31%
Basic EPS (Rs)	1.3*	8.3	-85%

★ EPS before stock split & bonus Rs. 9.5 – up 16% YoY

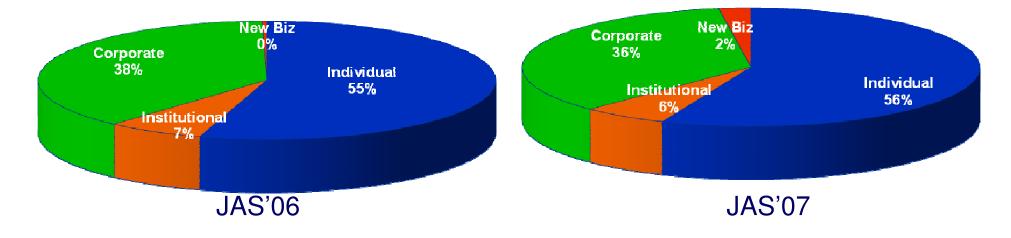
Margin Drivers : Operating leverage & new business break even



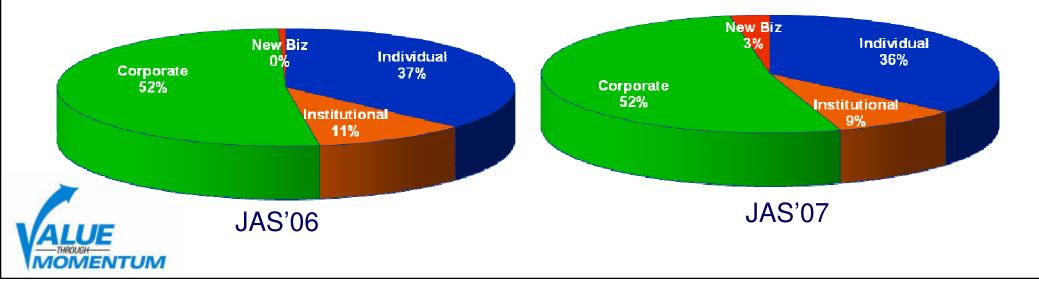
JAS'07 - Revenue Mix



System wide revenues – Up 24%

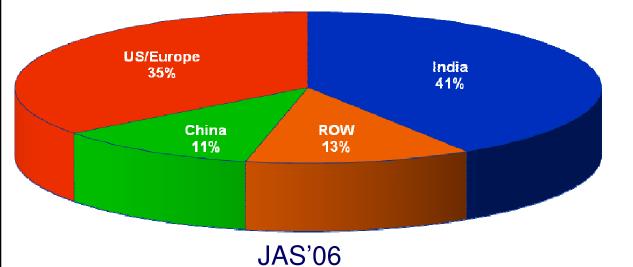


Net Revenues – Up 33%

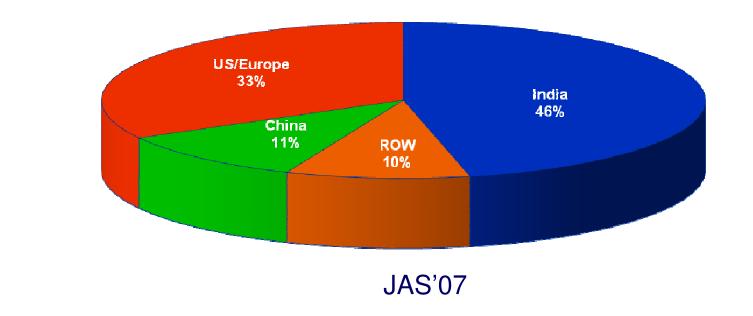


JAS'07 – Geo Revenue Mix





USD depreciation impacts the Geo Mix





Individual Learning Solutions



Rs. Mn	JAS'06	AMJ'07	JAS'07	%G (YoY)	%G (QoQ)
System wide revenues	1758	1303	2245	28%	72%
Net Revenues	746	638	975	31%	53%
EBITDA	132	106	232	76%	119%
OM	18%	17%	24%	+614bps	+725 bps

- SWR Geo Mix: India 64%, China 19%, ROW 17%
- ✤ India Revenues grow 37% YoY
- Capacity enhancement: 17% YoY
- ✤ 66% utilization of enhanced revenue capacity



PREPARE WELL FOR THE SCHOLARSHIP. And the celebrations that follow.

When you win the Bhavishya Jyoti Scholarship, the list of friends you have to treat becomes longer. For the last 17 years, these scholarships have provided a perfect headstart to lakhs of students in the pursuit of their dream careers in IT. With over 8,50,000 emerging job openings, the growth

8,50,000 emerging job openings, the growth possibilities in the IT industry are unlimited. Bhavishya Jyoti Scholarship is your chance to make it big in IT. And, it also gives you many more friends to celebrate your success with.



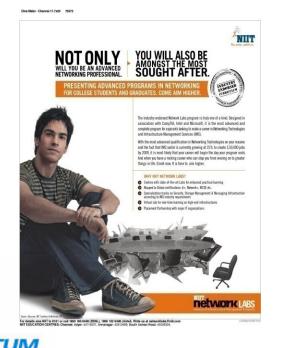
SCHOLARSHIP DETAILS Merit-based scholarships of up to Rs. 35000 • Scholarships on Industry-Endorsed GNII Frogram, ANII Frogram for Engineers & New Technology Programs SELECTION PROCESS: Bhavishya Jyoti Scholarship Test, Personal Interview and Std XII performance ELIGBILITY: College Students of B A/B Com /B Sc. • Students of Engineering and Other IT Programs • Graduates of Engineering and other streams • Minimum of 50% marks in Std. XII • Submit 2 passport-size photographs and attested copies of your Std. XII mark sheet to collect the hall tockets



ILS–JAS'07 Metrics

- Career revenues up 37%
- ✤ Career Registrations up 35%
- Networking and Infrastructure Management programs offered in 176 centers

System wide booking Rs. 3,097 Mn
Closing Net OB 2,092 Mn
67% executable in next 12 months









School Learning Solutions

Rs. Mn	JAS'06	AMJ'07	JAS'07	%G (YoY)	%G (QoQ)
Net Revenues	221	177	242	9%	36%%
EBITDA	35	23	35	-	52%
ОМ	16%	13%	14%	(147) bps	145 bps

- Non-GSA business contributes 32% of revenues for the quarter compared to 25% in JAS'06
- Non GSA revenues grow 37% YoY
- Number of school centers grows to 4689
- Pending order book at Rs 825 Mn
- 44% executable in next 12 months



K-Dave



eguru



Exelerate for Secondary







Corporate Learning Solutions



Rs. Mn	JAS'06 *	AMJ'07	JAS'07	%G (YoY)	%G (QoQ)
Net Revenues	1052	1394	1,409	34%	1%
EBITDA	107	51	90	(16%)	77%
ОМ	10%	4%	6%	(380) Bps	275Bps

* Previous period figures not comparable due to inorganic initiatives

→ element k°

Cognitive**Arts**®



- Added 10 new, significant customers (6 USA, 1 Europe, 3 India)
- Content library enhanced
- Added 3 Technology partnerships and 3 Reseller arrangements
- India Induction training grows 40% YoY
 - Order intake of \$ 28.5 Mn
 - Pending order book at \$ 61.7 Mn
 - ✤ 65% executable in next 12 months

New Business Financials



Rs. Mn	JAS'06	AMJ'07	JAS'07
System wide revenues	11	60	90
Net Revenues	11	44	76
EBITDA	(14)	(35)	1

- Order intake of Rs. 65 Mn, Pending order book Rs. 43 Mn
- Added 4 new centers to reach 14 centers in 11 cities

Institute of Finance, Banking & Insurance

- Strategic tie-up with HDFC Bank
- Post Graduate Diploma in Financial Planning (PGDFP) launched, in strategic tie-up with ICICI Securities Ltd
- Insurance training commences with ICICI Prudential
- Cumulatively,
 - 1000 students placed in banking industry,
 - 1000 more in last phase of internship
 - 4000 professionals undergo Corporate training

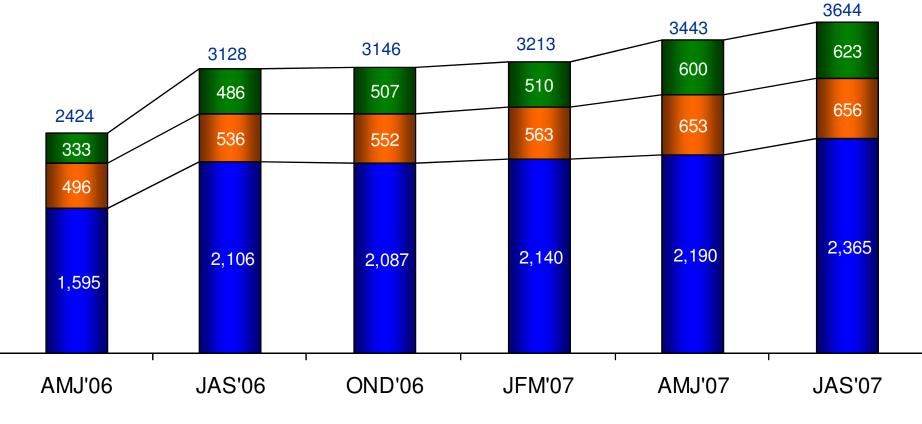


- Tie-up with Institute of Management Technology (IMT), Ghaziabad
- Portfolio of programs enhanced to 12 with programs on
 - Supply Chain Management
 - Applied Strategic Management
 - General Management program for young executives
 - Retail Management
 - HR Management



Head Count



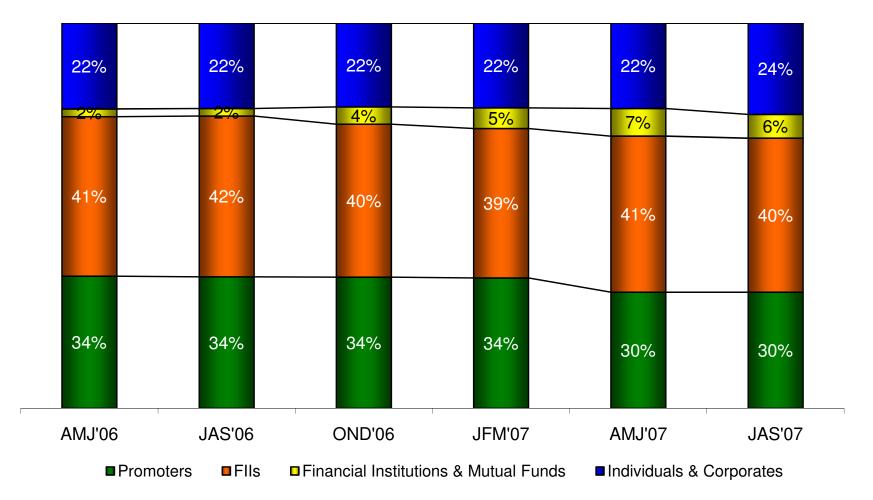


■ Direct ■ Indirect ■ S&M



Shareholding Pattern





164.6 Million Equity Shares (post FCCB conversion, bonus & split) 1,637k outstanding ESOPs



Leadership in the Century of the mind



